

Decision Maker: PORTFOLIO HOLDER FOR CARE SERVICES

Date: For Pre-Decision Scrutiny by the Care Services Policy Development and Scrutiny Committee on Tuesday 10th January 2017

Decision Type: Non-Urgent Executive Non-Key

Title: CAPITAL PROGRAMME MONITORING - 2ND QUARTER 2016/17

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Chief Officer: Director of Finance

Ward: All Wards

1. Reason for report

- 1.1 On 30th November 2016, the Executive received the 2nd quarterly capital monitoring report for 2016/17 and agreed a revised Capital Programme for the four year period 2016/17 to 2019/20. This report highlights changes agreed by the Executive in respect of the Capital Programme for the Care Services Portfolio. The revised programme for this portfolio is set out in Appendix A. Detailed comments on scheme progress as at the end of the second quarter of 2016/17 are shown in Appendix B.

2. **RECOMMENDATION**

- 2.1 **The Portfolio Holder for Care Services is asked to note and confirm the changes agreed by the Executive on 30th November 2016.**

Corporate Policy

1. Policy Status: Existing Policy: Capital Programme monitoring is part of the planning and review process for all services. Capital schemes help to maintain and improve the quality of life in the borough. Effective asset management planning (AMP) is a crucial corporate activity if a local authority is to achieve its corporate and service aims and objectives and deliver its services. For each of our portfolios and service priorities, we review our main aims and outcomes through the AMP process and identify those that require the use of capital assets. Our primary concern is to ensure that capital investment provides value for money and matches the Council's overall priorities as set out in the Community Plan and in "Building a Better Bromley".
 2. BBB Priority: Excellent Council
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Financial

1. Cost of proposal: Total increase of £181k over the 4 years 2016/17 to 2019/20.
 2. Ongoing costs: Not Applicable
 3. Budget head/performance centre: Capital Programme
 4. Total current budget for this head: £15.6m for the Care Services Portfolio over four years 2016/17 to 2019/20
 5. Source of funding: Capital grants, capital receipts and earmarked revenue contributions
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Staff

1. Number of staff (current and additional): 1fte
 2. If from existing staff resources, number of staff hours: 36 hours per week
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Legal

1. Legal Requirement: Non-Statutory - Government Guidance
 2. Call-in: Applicable
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Customer Impact

1. Estimated number of users/beneficiaries (current and projected): N/A
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Ward Councillor Views

1. Have Ward Councillors been asked for comments? N/A
2. Summary of Ward Councillors comments: N/A

3. COMMENTARY

Capital Monitoring – variations agreed by the Executive on 30th November 2016

3.1 A revised Capital Programme was approved by the Executive in November 2016, following a detailed monitoring exercise carried out after 2nd quarter of 2016. The base position is the programme approved by the Executive on 20th July 2016, as amended by variations approved at subsequent Executive meetings. Changes to the Care Services Portfolio Programme approved by the Executive in November are shown in the table below and further details are included in paragraphs 3.2 to 3.4. The revised Programme for the Care Services Portfolio is attached as Appendix A. Appendix B shows actual spend against budget in the second quarter of 2016/17, together with detailed comments on individual schemes.

	2016/17	2017/18	2018/19	2019/20	TOTAL 2016/17 to 2019/20
	£000	£000	£000	£000	£000
<u>Programme approved by Executive 20/07/16</u>	13,716	1,721	10	10	15,457
Reduction in Social Care Grant - re Eclipse System (Exec 14/09/16) (see para 3.2)	-69				-69
Approved Programme prior to Q2 Monitoring	13,647	1,721	10	10	15,388
<u>Variations approved by Executive 30/11/16</u>					
Reduction in Social Care Grant re Eclipse System(see para 3.2)	-52	0	0	0	-52
Section 106 receipts from developers (see para 3.3)	233	0	0	0	233
Rephasing from 16/17 to 17/18 (see para 3.4)	-8,206	8,206	0	0	0
Total Amendment to the Capital Programme	-8,025	8,206	0	0	181
Total Revised Care Services Programme	5,622	9,927	10	10	15,569

3.2 Social Care Grant (£121k reduction in 2016/17):

On 12th January 2016, the Care Service Portfolio Holder reviewed the renewal of the Carefirst System and external hosting options available. Following the outcome of the works on the potential implementation of the new Eclipse platform for the Children’s Social Care system, in September 2016, Executive agreed that £69k be added to the ‘Performance Management/Children’s Service – I.T’ scheme to support works on the Eclipse Business Lead System, which would be offset by an equivalent reduction in the Social Care Grant scheme.

In an attempt to address the issues raised in the system review Bromley became an ‘Early Adopter’ and began working on a project with a handful of local authorities and OLM Systems to develop a new case management system for Children’s Social Care, with the objective to work with OLM to develop a brand new case management system. This has enabled Bromley to have a direct influence over how the product is being designed. The LBB Project Manager was previously allocated to the project for 2 days per week and needed to be increased to a full time post for 12 months in order to deliver all tasks in time for the go live date. In November 2016 Executive agreed a further supplementary capital estimate of £52k for this scheme, which would also be offset by a corresponding reduction in the Social Care Grant capital scheme.

3.3 Section 106 receipts from developers (uncommitted balance) – (increase of £233k in 2016/17):

In previous years, the Capital Programme budget for Section 106 receipts has been adjusted as and when new spending plans receive approval. In July 2015, the Executive agreed that the Capital Programme budget should, in future, agree with the total of S106 receipts available to fund expenditure. In November 2016 the Executive agreed an increase of £233k in the Capital Programme budget for Section 106 to match the total funding available (from a total approved budget of £6,807k in the July Executive report to £7,040k in the November Executive report). The

approved S106 budgets for the Care Services Capital Programme (after rephasing) are illustrated in the table below.

	Approved S106 Budget £000	Actuals up to FY15/16 £000	Budget FY16/17 £000
<u>Housing</u>			
Purchase of Properties	1,120	1,021	99
Site K	672	605	67
Site G (£5.7m - £3m PIL £2.7m Growth Fund)	3,000	0	3,000
Uncommitted balance (as at November 2016)	2,248	0	2,248
Housing Total	7,040	1,626	5,414

3.4 Schemes re-phased from 2016/17 into 2017/18:

As part of the 2nd quarter monitoring exercise, £8,206k has been re-phased from 2016/17 into 2017/18 to reflect revised estimates of when expenditure on the Care Services schemes is likely to be incurred. This is itemised in the table below and comments on scheme progress are provided in Appendix B.

	2016/17 £000	2017/18 £000
<u>Capital Expenditure – Rephasing in Q2 monitoring</u>		
Social Care Grant	-2,742	2,742
Mental health grant	-226	226
Housing Zone Bid and Site G	-5,238	5,238
Total Care Services Programme rephasing	-8,206	8,206

Post-Completion Reports

- 3.5 Under approved Capital Programme procedures, capital schemes should be subject to a post-completion review within one year of completion. After major slippage of expenditure in recent years, Members confirmed the importance of these as part of the overall capital monitoring framework. These reviews should compare actual expenditure against budget and evaluate the achievement of the scheme's non-financial objectives. No post-completion reports are currently due for the Care Services Portfolio, but this quarterly report will monitor the future position and will highlight any further reports required.

4. POLICY IMPLICATIONS

- 4.1 Capital Programme monitoring and review is part of the planning and review process for all services.

5. FINANCIAL IMPLICATIONS

- 5.1 These were reported in full to the Executive on 30th November 2016. Changes agreed by the Executive for the Care Services Portfolio Capital Programme are set out in the table in paragraph 3.1.

Non-Applicable Sections:	Legal, Personnel & Procurement Implications, Impact on Vulnerable Adults and Children
Background Documents: (Access via Contact Officer)	Approved Capital Programme (Executive 20/07/16) Q2 monitoring report (Executive 30/11/16)